#### KEFRI

LOG PRICING SYSTEMS AND THEIR APPLICATION IN KENYA

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#### SUMMARY

The paper discusses the different log pricing approaches building on the current structure and condition of Kenya's forest industry. The concept of value as it affects pricing is also discussed.

Four pricing methods are considered and only three recommended to be employed in the country under different circumstances.

The demand for pulpwood will be surpassed to the tune of 236,000 m<sup>3</sup> by the year 2010. This will give a total shortfall in the industrial wood of about 265,000 cubic metres by the year 2010.

# 1.1 The concept of value

It is usually difficult to separate the concept of product value from a consideration of the structure of the market in which the product is sold.

Definition of the value of wood, such as that of Rothery (1945), express it in terms of the price the product would bring in the market in a situation where there is no compulsion on either buyer or seller.

However, such a definition does not take into consideration the possibility of negotiation in determining what the product would fetch in the market. Both Leslie (1963) and Beuter (1971) have argued that any commodity may have a range of values to different parties in a transaction, but each transaction occurs at only one price. Transactions occur only if a mutually beneficial price can be negotiated and that price must fall between the maximum the buyer could pay and the minimum the seller is prepared to accept.

#### 2.0 LOG PRICING SYSTEMS - THE ALTERNATIVES

The current log pricing approach in Kenya aims at recovering the cost of producing the logs. According to the last report on the approach, by 1986, cost recovery was at 43 per cent of the total district level costs falling to 38 per cent at the

national level. These were based on a total forest area of 1,474,487 hectares comprising of 167,287 hectares of plantations, with an expenditure of Kenyan shillings 257,030,000 earning a total revenue of Kenyan shillings 96,527,000 from the sale of 705,257 cubic metres of logs annually (Bjork, 1986).

While this approach is a good trial aimed at making the forest industry self supporting, it still falls short of an ideal stumpage system for the country, which should also address the following issues:

- accounting for the relative disabilities of harvesting,
   processing and marketing different parcels of wood;
- encouraging the development of efficient and competitive forest industries;
- enabling processing industries to show earnings on their investments which are comparable with other forms of economic activities of comparable risk, and
- recovering the full market value of the timber.

# 2.1 Alternative methods of pricing logs

Four basic methods of pricing logs are discussed with the objective of assessing some of the overall socio-economic consequences of each. Each method satisfies only some of the criteria listed above and each has limitations and problems of application which might apply in differing circumstances.

#### 2.1.1 Resource levy approach

This method simply regards the natural resource in question as a source of revenue and takes no account of production costs, selling prices of final products or market conditions. This approach is still being used in the sale of rights to exploit mineral and fish resources in the country.

There would seem to be no economic grounds to advocate this kind of pricing for logs in Kenya except that it is relatively easy to administer as a tax and not a purchase price for raw material. This approach carries the likelihood of severe misallocation of resources occurring throughout the forestry and forest products sector and beyond. As pointed out by Byron and Douglas (1981), the effect of this misallocation will be felt beyond the forest sector and even throughout the economy.

#### 2.1.2 Residual value system

The residual pricing approach relies on the proposition that the value of roundwood is derived from the market price of its products. Thus, the residual value of standing timber is derived by substracting all the production costs from the selling price of the products that could be made from it. If all the costs and productivity calculations and assumptions were all correct, then the calculated residual price would equal a free market price. Thus, Leslie (1985) asserts that this approach would clearly capture the maximum royalty possible. The system has two major advantages:

- over the short term it should reveal the amount actually available to growers for stumpage and to processors for profit and risk under the existing market and industry circumstances;
- it facilitates the incorporation into the prices structure of specific allowances for location and quality differentials in the resource.

However, it has the following major problems:

- much accurate information is required on costs and trends in all the processing systems which involve wood. This information is rarely forth coming from the relevant industries;
- minor errors in the assessment of such costs can cause large percentage errors in the residual stumpage calculation;
- there is the element of value judgement on matters as to what constitutes a reasonable profit;
- it largely accepts the existing marketing and industry structures for forest products as given.

#### 2.1.3 Free market pricing approach

Under this approach, wood resources are offered for sale to the highest bidder. Prices for logs would be established through the bidding process; efficient processors could outbid less efficient processors and growers would receive the true market value for the logs. Auctions can be sealed or open depending on the market structure.

Under monopoly situation market prices are determined by negotiation while under oligopsony, the price outcome of a biding system will be uncertain. Collussion between the major buyers is possible.

The above can be experienced in the pulp and paper, and the wood based panel industries. In a sector like saw milling where there are many buyers, the auction approach can result into a high level of competition and efficiency. The only problem here is the spatial distribution of the sawmills wherein those mills which are close to the forests would have advantage over those far removed from the forests.

#### 2.1.4 Cost of production approach

This system of pricing seeks to obtain prices for the product which will allow all costs of production to be met from revenue. It is usually understood to include some positive rate of return on capital employed. In the case of forestry, it can be interpreted to include some return on public land and the timber on it. A major difference between the cost of production system and the residual pricing system is that in principle, the former would eventually remove any subsidy elements from public investment in forestry.

Leslie (1985) pointed out that this approach does not maximise royalty. Some of its major deficiencies are that

the production costs considered are average costs while
 it is the marginal costs which are relevant;

the costs are usually historical and forecasting such costs into the future may not give accurate cost figures on which to base current prices. Further, input costs may be incurred simultaneously so that it may be difficult to allocate costs between products.

### 3.0 WHAT PRICING METHOD FOR KENYA ?

A timber auction (b..dding) system has the potential to introduce higher levels of competition to the sawmilling industry and thus give higher prices to the tree growers. Hence, it could encourage entry into the tree growing business by the private sector. major problem envisaged however is ensuring substantial competition in an economy where creation of employment opportunities as a result of the development of small scale industries is still a major Governmental Policy. Also there would exist unfair advantage for those buyers who are close to the forests. It is best applied for pulp logs. Residual pricing, if it could be calculated perfectly for each parcel of mimber, would generate the same prices as a sealed bid auction. However, residual pricing accepts the structure of the processing industry and the marketing channels as fixed at a particular time and makes allowances for then, wheareas competitive bidding should encourage continuous search for increased efficiencies. Residual pricing can best be applied for sawlog sales under no competition.

The adoption of cost-of-production pricing would remove the possibility of hidden subsidies to processors at times when stumpages are low. Conversely, it removes the chance of higher profits to growers when market prices would exceed growing costs. For the sale of pulpwood and to some extent, sawlogs, this pricing approach with the following adjustments would be very suitable:

- the costs used should reflect as much as possible, variable and not average production costs;
- the costs should be forward looking i.e. based not only on the current market situation but also on their forecasts; and
- there should be an established model mill, in the case of sawlogs from which accurate production costs can be based. This would ensure impartiality in the sale of logs since the producer of logs will have nearly accurate costs of producing the raw materials while aware of the costs of producing the wood products.

Finally, it is important to stress that the pricing approach adopted should be based on the situation prevailing and should be in conformity with the government policy on the sector.

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